

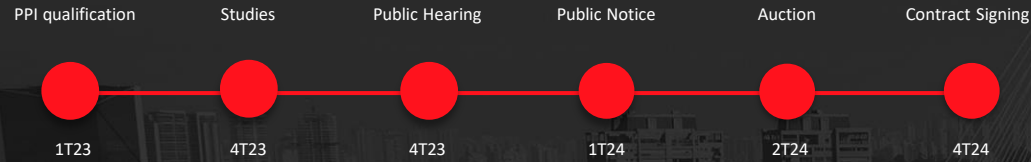


**Privatization of EMAE –
Metropolitan Water and
Energy Company**

Privatization of EMAE – Metropolitan Water and Energy Company

- Government of São Paulo project to enhance the efficiency of energy asset management and focus public investments on priority infrastructure sectors.
- EMAE operates in hydropower generation, with an installed capacity of 960.8 MW, and also manages flood control and ferry crossings at the Billings Reservoir.
- This privatization marks the completion of the divestment of São Paulo's last state-owned electricity asset.
- The operation was conducted with transparency, federal regulation, and a focus on public efficiency.

EMAE



Main Plants



UHE Henry Borden
Installed Power: 889.0 MW
Guaranteed Power Output: 115.4 MW



UHE Porto Goes
Installed Power: 24.8 MW
Guaranteed Power Output: 11.6 MW



UHE Rasgão
Installed Power : 22 MW
Guaranteed Power Output: 11.9 MW



PCH Pirapora
Installed Power: 25 MW
Guaranteed Power Output: 17.2 MW

~USD 460 MILLION
MARKET VALUE

960.8 MW
INSTALLED CAPACITY

~USD 120 MILLION
NET REVENUE

~USD 230 MILLION
NET EQUITY

BROWNFIELD
PROJECT

PRIVATIZATION
LEGAL STRUCTURE

A more efficient and cost-effective solution for the state.

The company's financial situation was favorable to privatization.

The auction was held at BRL 52.85 per share. The unit value to be paid by Phoenix FIP per share was BRL 70.65, 33.68% above the minimum price

Notes:

- i. Net revenue in 2023.
- ii. Auction held on 04/19/2024
- iii. Phoenix FIP won the bid

IMPACT AND BENEFITS

Privatization of EMAE – Metropolitan Water and Energy Company

- ❑ Improved public management efficiency and reduced operational costs for the State.
- ❑ Maintenance of clean energy generation and flood control in the Metropolitan Region.
- ❑ Strengthened energy security and modernized operations.
- ❑ Continuation of free ferry services at the Billings Reservoir.
- ❑ Reinvestment of proceeds from the transaction into priority public policies.
- ❑ Strengthened business environment and increased confidence in São Paulo's partnership model.



THANK YOU